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To Whom It May Concern

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# Notice Regarding the Establishment of the “Data Center Business Research and Planning Office”

We hereby announce that we have decided to establish a “Data Center Business Research and Planning Office” within our company and to begin researching and evaluating the feasibility of entering the data center business and the potential for synergy with our Group’s existing businesses, as detailed below.

## 1. Overview

With the rapid spread of digital technologies, including generative AI, the volume of data processing and demand for computing resources in Japan are expected to grow even further in the future. Data centers, which support these activities, are becoming increasingly important as digital infrastructure essential to society and industrial activities.

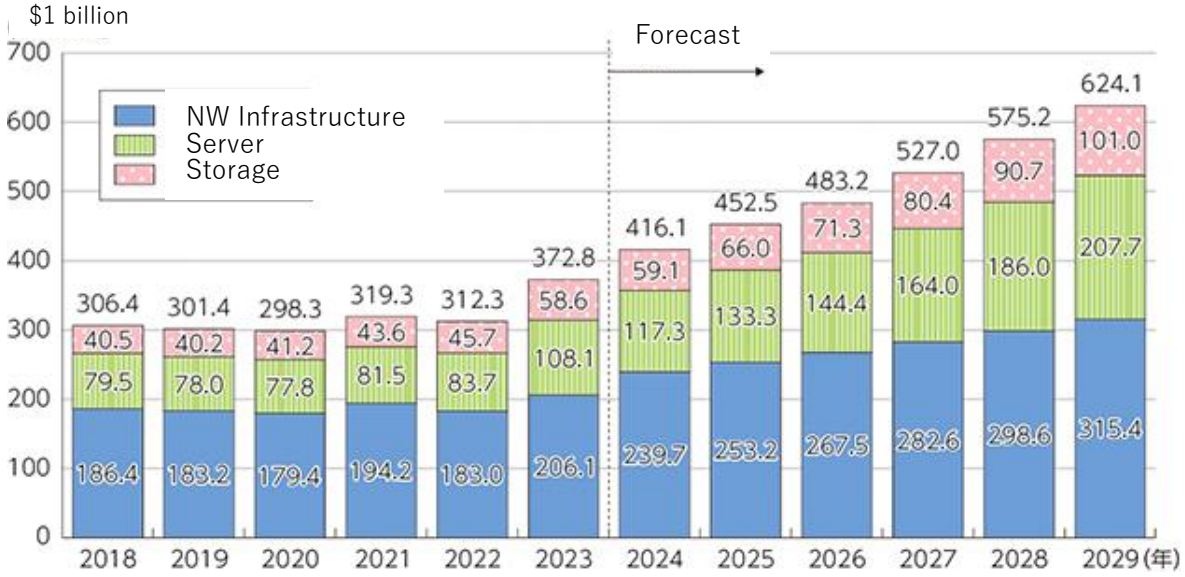
The “Interim Report 3.0 of the Expert Panel on the Development of Digital Infrastructure (Data Centers, etc.)” published by the Ministry of Internal Affairs and Communications and the Ministry of Economy, Trade and Industry positions digital infrastructure as the “infrastructure of social infrastructure” and highlights the importance of securing large-scale domestic computing resources to accommodate the introduction and advancement of AI, the regional distribution of data centers, the efficient utilization of renewable energy, and the integrated development of power and telecommunications infrastructure.

Since the data center business relies on a large-scale power supply, our Group believes it is highly compatible with renewable energy power plants and grid-connected energy storage facilities. By leveraging the expertise in power plant development and operation cultivated through our renewable energy business, we anticipate synergies with our Group’s existing operations.Accordingly, we view the demand for data centers—which is expected to expand in the future—as a new growth opportunity, and have therefore decided to establish a “Data Center Business Research and Planning Office” to investigate and evaluate the feasibility of commercializing this business.

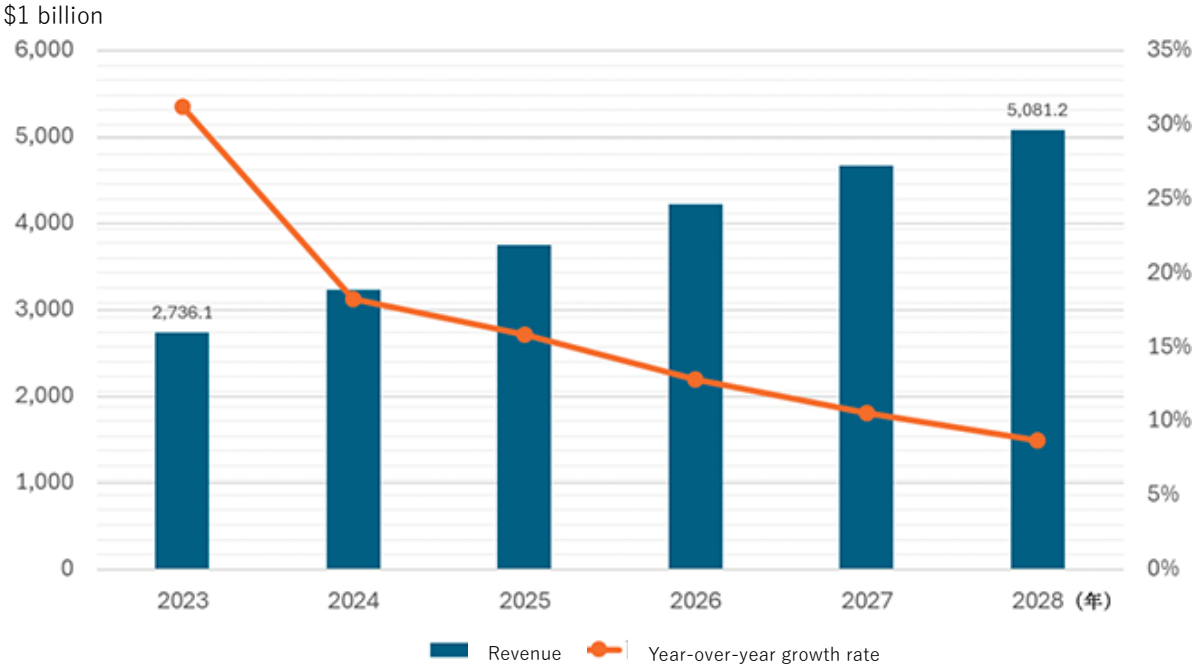
2. Domestic and International Data Center Market Environment

Against the backdrop of the widespread adoption of generative AI and cloud services, demand for data centers is expected to grow both domestically and internationally. According to the Ministry of Internal Affairs and Communications' "Reiwa 7 White Paper on Information and Communications,"the global data center market size (revenue) is projected to expand by approximately 50% from $416.1 billion in 2024 to $624.1 billion in 2029, while the domestic data center services market size (revenue) is expected to grow by approximately 86% from 2,736.1 billion yen in 2023 to 5,081.2 billion yen in 2028.Furthermore, the Cabinet Office and the Ministry of Economy, Trade and Industry have reported that the trade deficit is expected to widen to approximately 10 trillion yen by 2030—a figure roughly equivalent to the current value of crude oil imports.

**[Figure 1: Trends and Forecasts for the Global Data Center Market Size (Revenue)]**



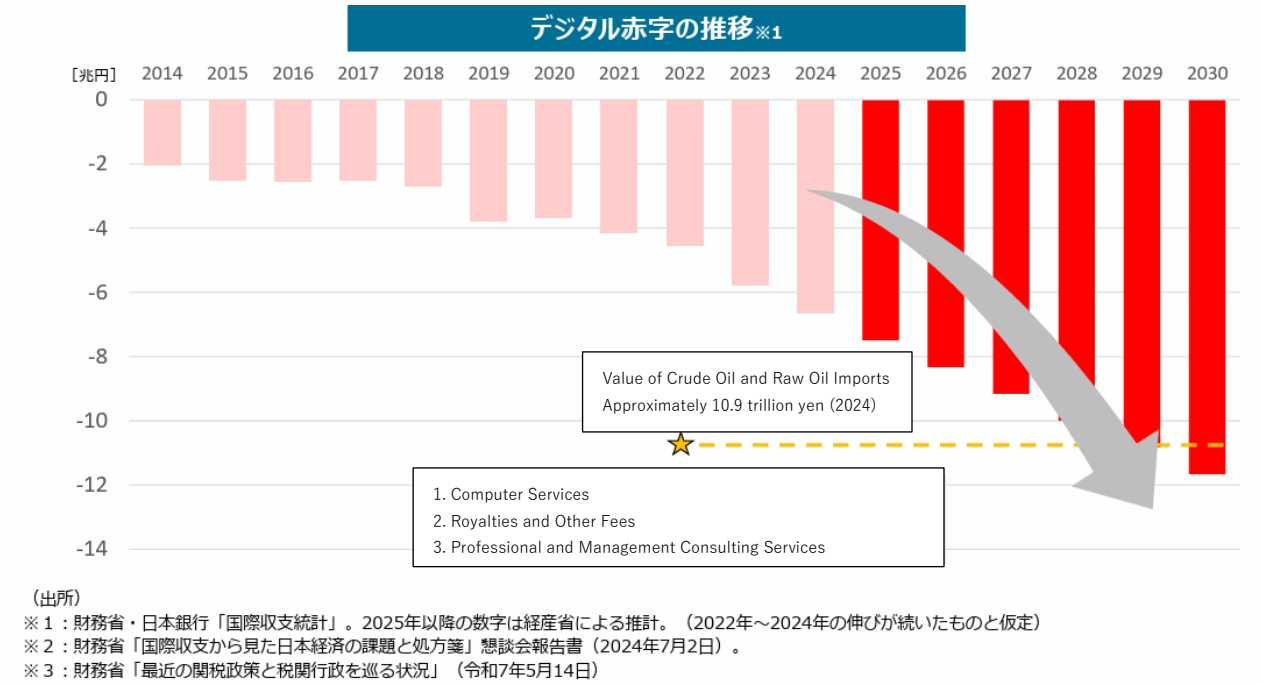
**[Figure 2: Trends and Forecasts for the Japanese Data Center Services Market Size (Revenue)]**




※2023: Actual Results; 2024: Forecasts

Source: Figures 1 and 2 are both cited from the Ministry of Internal Affairs and Communications' "Reiwa 7 Edition White Paper on Information and Communications"

**[Figure 3: Trends in the Digital Deficit]**




(出所)
※1：財務省・日本銀行「国際収支統計」。2025年以降の数字は経産省による推計。（2022年～2024年の伸びが続いたものと仮定）
※2：財務省「国際収支から見た日本経済の課題と処方箋」懇談会報告書（2024年7月2日）。
※3：財務省「最近の関税政策と税関行政を巡る状況」（令和7年5月14日）

Source: Excerpted from the Cabinet Office and Ministry of Economy, Trade and Industry's "Presentation Materials for the Secretariat of the 1st AI and Semiconductor Working Group"

## 3. Overview of the “Data Center Business Research and Planning Office”

The “Data Center Business Research and Planning Office” will bring together personnel from relevant departments and subsidiaries within our Group on a cross-functional basis to conduct research and planning in collaboration with external specialized operators and other entities. Leveraging the expertise and business infrastructure in power plant development and operation cultivated through our renewable energy business, our Group aims to expand into new social infrastructure businesses and create synergies with our existing operations.

(Source URL)

Reference: Ministry of Internal Affairs and Communications and Ministry of Economy, Trade and Industry, “Interim Report 3.0 (Overview) of the Expert Meeting on the Development of Digital Infrastructure (Data Centers, etc.)” https://www.soumu.go.jp/main_content/000971144.pdf

Figures 1 and 2: Ministry of Internal Affairs and Communications, “Reiwa 7 Edition White Paper on Information and Communications” https://www.soumu.go.jp/johotsusintokei/whitepaper/ja/r07/html/nd113220.html

Figure 3: Cabinet Office and Ministry of Economy, Trade and Industry, “Presentation Materials for the Secretariat of the 1st AI and Semiconductor Working Group”

https://www.meti.go.jp/policy/mono_info_service/joho/conference/seichosenryakuwg/aisemicon01/shiryo04.pdf

and above