

Tamagawa Holdings, Co., Ltd.

To Our Shareholders

We would like to express our sincere gratitude for your continued support of Tamagawa Holdings Co., Ltd. (hereinafter, "our Company").

Today, we would like to report on our company's future policies.

1. Regarding the Issuance of Stock Acquisition Rights

The issuance of the 15th Stock Acquisition Rights (with option to adjust exercise price), 16th Stock Acquisition Rights (with option to adjust exercise price), and 17th Stock Acquisition Rights (with option to adjust exercise price) was resolved at the Board of Directors meeting held on December 4th. The initial exercise prices have been determined as follows, based on the weighted average trading volume of the Company's common stock in regular trading from November 10th to December 9th.

15th issue: ¥741 (amount raised through exercise of stock acquisition rights: ¥603 million)

16th issue: ¥764 (same amount: ¥497 million)

17th issue: ¥1,070 (same amount: ¥172 million)

The funds raised will be primarily allocated to the following businesses:

- ① Construction of a second headquarters factory for the electronic and communication equipment business
- ② Construction of grid-connected storage batteries and solar power plants for the renewable energy business

As a result, we plan to maintain a trend of increased revenue and profits from fiscal 2026 onward and steadily improve ROE and EPS.

2. Electronic and Communication Equipment Business

In this business, we plan to increase domestic sales of products from ¥5 billion in the fiscal year ending October 2025 to ¥7 billion in the fiscal year ending October 2030. This will mark a new record high in sales since our founding in 1968. Orders for government products, in particular, remain strong and are expected to drive growth in this business. Sales in November 2025 are also significantly exceeding our plan. To meet this demand, we plan to expand our

domestic headquarters factory and proceed with the construction of a new factory. In overseas markets, we are working to significantly expand sales from 55 million yen in the fiscal year ending October 2025 to 3 billion yen by 2030. Starting with our sub-subsidiary, Tamagawa Electronics Vietnam, we are seeing an increase in inquiries within Vietnam, and we are further accelerating our global expansion with an eye on the Southeast Asian market, which has a population of approximately 700 million.

3. Renewable Energy Business

In this business, we aim to stabilize our electricity sales business by utilizing grid-connected energy storage plants. The grid-connected energy storage plant business is essential for the spread of renewable energy, and aggregators have confirmed that it is a business with high profit potential. We aim to expand this business as soon as possible. Additionally, we are receiving an increasing number of inquiries regarding solar power plants. In addition to our own power plants, we will respond to demand for pre-built plants and strengthen our profitability.

4. Shareholder Returns

From the fiscal year ending October 2026 onward, we will operate with a 20% dividend payout ratio in mind and place importance on returning profits to shareholders.

We plan to pay a dividend of 20 yen per share for the fiscal year ending October 2030.

Given this business environment and our efforts, we are confident that the Group has the potential for strong, ever-increasing growth.

We sincerely appreciate your continued support.

Tamagawa Holdings Co., Ltd.
President and CEO: Toru Masuzawa

(※1) For details regarding the issuance of these stock acquisition rights, please refer to our press release dated December 4, 2025, "Notice Regarding the Issuance of the 15th Series Stock Acquisition Rights (with Exercise Price Adjustment Option), the 16th Series Stock Acquisition Rights (with Exercise Price Adjustment Option), and the 17th Series Stock Acquisition Rights (with Exercise Price Adjustment Option) by Third-Party Allotment" and our press release dated December 10, 2025, "Notice Regarding the Determination of the Issuance Terms, etc. of the 15th Series Stock Acquisition Rights (with Exercise Price Adjustment Option), the 16th Series Stock Acquisition Rights (with Exercise Price Adjustment Option), and the 17th Series Stock Acquisition Rights (with Exercise Price Adjustment Option) by Third-Party Allotment."

(※2) For details regarding 2, 3, and 4, please refer to our medium-term management plan published on December 4, 2025.